

**The Hashemite Kingdom of Jordan Ministry of
Energy and Mineral Resources (MEMR)**



**Request for Submission of Expression of Interest
(REOI)**

for

Al Risha – Khansaeri Gas Pipeline

2025

Disclaimer

The information contained in this Request for Submission of Expression of Interest (REOI) has been compiled by the Ministry of Energy and Mineral Resources (MEMR) in order to carry out an Expression of Interest (EOI) procedure for AL RISHA – KHANSAERI GAS PIPELINE PROJECT JORDAN. This REOI does not constitute and will not form part of any offer or invitation to submit a direct proposal outside of the EOI procedure.

This REOI contains information that interested parties and their advisors may desire or require in reaching a decision as to any potential investment proposal. However, interested parties should form their own views as to what information is relevant to such decisions and make their own independent investigations in relation to any additional information.

MEMR reserves the right, in its absolute discretion, to terminate further participation in the REOI, to change the structure and timing of the qualification process, to refuse entry to a particular party, to amend the information contained in this REOI or to terminate the EOI procedure. Neither MEMR nor its Adviser will have any responsibility or liability for any costs, expenses or other liabilities incurred by any participants in the EOI procedure.

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Table 1: Glossary	
Applicant	An individual entity, a joint venture, consortium or other form of partnership, responding to this REOI
EOI	Expression of Interest
GoJ	Government of Jordan
Jordanian Law	Any and all Jordanian laws and regulations
MEMR	Ministry of Energy and Mineral Resources
NPC	National Petroleum Company
POC	Point of Contact
REOI	Request for Submission of Expression of Interest
RFP	Request for Proposal

1. Introduction

1.1. REOI Background and Overview

Diversifying energy resources is a key objective of the Ministry of Energy and Mineral Resources (MEMR) in Jordan, as outlined in its strategic plan for 2020–2030. One of the primary goals of this plan is to expand the utilization of natural gas as a major energy source across all sectors.

The Risha Gas Field, located approximately 370 km east of Amman near the Iraqi border, was discovered by the Natural Resources Authority in 1986. The National Petroleum Company (NPC), established in 1995 as a publicly shareholding company with 99.92% of its capital held by the Jordanian government through the Government Investments Management Company (GIMC), is responsible for oil and gas exploration activities across the kingdom. In 1996, NPC signed a 50-year renewable concession agreement for the Risha field, granting it rights to explore, develop, produce, market, and transport gas and oil within the concession area and throughout Jordan.

Currently, the Risha gas field produces 50 million standard cubic feet per day (MMSCFD), with cumulative production from 1989 to 2024 reaching approximately 250 billion cubic feet. Gas is sold on-site for power generation at the nearby Risha Power Plant, which consumes an average of 18 MMSCFD, contributing about 2% of Jordan's electricity demand. To enhance production, NPC has contracted Kuwait Drilling Company to drill four additional wells in 2024, followed by six more in the subsequent year, aiming to gradually increase daily production to 500 MMSCFD by 2035.

The project entails constructing a natural gas pipeline approximately 300 km in length, connecting the Risha Gas Field to Valve Station No. 15 in Al-Khansari village, Mafraq Governorate, linking it to the Jordan Gas Transmission Pipeline (JGTP). The scope of work, which is not limited to the following, includes the design, engineering, financing, construction, and operation of the pipeline and associated infrastructure, development of pressure and metering stations, and the construction and operation of a new gas-processing unit to treat raw gas from the Risha field, including water and CO₂ removal, meeting all pipeline specifications, as well as all additional activities necessary to achieve the project objectives and comply with the BOOT framework.

1.2. EOI Process

This Expression of Interest (EOI) is intended to provide a formal process for parties interested in participating in the Al Risha–Khansaeri Gas Pipeline Project. It is the intention of MEMR to shortlist qualified Applicants under this process. Applicants that successfully meet the first-stage qualification criteria, as set forth in this REOI, shall be invited to submit a financial and technical offer during the second stage of the solicitation process. Detailed requirements for the second stage will be communicated to the successful first-stage Applicants.

EOIs must be submitted before 26/10/2025 noon Jordan Time on 15:00 at the address indicated in Section 3.3 of this REOI. An evaluation committee, comprised of MEMR staff and its Advisor, shall review the submissions.

Upon award of the Project Agreement, selected Applicants will be granted a period of time to fulfill certain conditions precedent prior to the full effectiveness of the agreement. Once these conditions are met, the Project Commercial Operations Date shall commence. Thereafter, the Applicants will build the project under the terms of the agreement with applicable laws, regulations, and by-laws in effect at the time

1.3. Inclusion in GoJ Distribution List

Please confirm physical receipt of this REOI immediately by email to the following email address: [:generals@memr.gov.jo](mailto:generals@memr.gov.jo), CC: Eman.Awad@MEMR.gov.jo, Hana.AlZuabi@MEMR.GOV.JO, Zaid.Althaher@MEMR.GOV.JO, Zyad.Alshare@MEMR.GOV.JO, laith.mazahra@MEMR.GOV.JO, abdallah.obed@MEMR.GOV.JO to register and to be included in the distribution list to receive any clarifications or instructions. If, having reviewed this REOI, you do not intend to submit an EOI, we would appreciate being notified by email at your earliest opportunity.

2. Application Requirements

2.1. Participation

2.1.1. Participants

An Expression of Interest (EOI) may be submitted by single business entities, joint ventures, consortia, partnerships, or other combinations of business entities composed of members from any eligible country.

The Applicant must demonstrate relevant experience in the development, management, and operation of large-scale energy infrastructure projects, preferably in the natural gas sector, including transmission, gas processing plant, distribution, or related facilities.

Each Applicant, or in the case of a joint venture or consortium, each member thereof, shall be a duly organized legal entity, validly existing, and registered under the laws of its country of domicile.

Applicants with direct conflicts of interest in the Project, as determined by MEMR, will not be permitted to participate in this EOI process.

2.1.2. Conflict of Interest

An Applicant shall not have a conflict of interest. Any Applicants found to have a conflict of interest shall be disqualified. Applicants may be considered to have a conflict of interest with one or more parties in this EOI, if they have controlling members in common; or participate in more than one EOI.

Participation by an Applicant in more than one EOI will result in the disqualification of all EOIs in which the party is involved.

2.1.3. Reasons for Exclusion from Qualification

An Applicant will be excluded from qualification if:

- The Applicant is bankrupt or being wound up, are having their affairs administered by the courts, have entered into an arrangement with creditors, have suspended business activities, are the subject of proceedings concerning those matters, or are in any analogous situation arising from a similar procedure provided for in national legislation or regulations;
- The Applicant has been convicted of an offence concerning their professional conduct by a judgment which has the force of res judicata (i.e. against which no appeal is possible);
- The Applicant has been guilty of grave professional misconduct proven by any means determined by MEMR;
- The Applicant has been the subject of a judgment, which has the force of res judicata for fraud, corruption, involvement in a criminal organization, or any other illegal activity detrimental to Jordan's financial interests; and,
- The Applicant holds a license issued by the Energy and Mineral Resources Commission (EMRC) to supply and/or distribute natural gas through pipelines on a retail basis, except for companies wholly owned by government.

Applicants shall declare to MEMR within the Letter of Application, Litigation History Form, Declaration of Non-Bankruptcy, and Declaration of Undertaking, that none of the situations detailed in above bullet points apply to their operations.

2.2. Joint Ventures of Consortia

If the Applicant is a consortium or joint venture, the members shall designate one of the member entities as Lead Applicant to represent and bind all members of the Consortium in all matters connected with the tender, including but not limited to the submission of the REOI for and on behalf of the Consortium.

An Applicant wishing to qualify as a Consortium shall submit, as part of the EOI, a written authorization from each Consortium member, in the form of a Power of Attorney duly executed by a legal representative of each Consortium member, which identifies the member that will assume the role of Lead Applicant on behalf of the other members of the Consortium. The Lead Applicant shall have the authority to commit all members. In addition, each member of a Consortium shall provide a letter addressed to MEMR confirming that member's commitment to participate in the EOI as a member of the Consortium.

The Lead Applicant must demonstrate proven experience in the natural gas sector, particularly in the development, construction, or operation of transmission pipeline projects. MEMR will consider relevant experience of other consortium members in energy infrastructure as an additional advantage during the evaluation process. Any consortium member may present its technical qualifications to support the overall submission.

The requirements detailed in Section 2.1 also apply to each member in a joint venture or consortium.

No Applicants that are a Consortium may have between them common members, whether directly or indirectly. No member of a Consortium may participate in the tender as an Applicant independent of a Consortium.

No change whatsoever in the identity or composition of the Applicant is permitted throughout the complete EOI procedure unless MEMR has given its prior approval in writing. In such case, the EOI is to be updated in accordance with this REOI and will be evaluated in accordance with the requirements of the REOI subject to MEMR's sole discretion.

3. Preparation and Submission of EOI

3.1. Collection of the REOI and Registration

This REOI is available on the webpage of MEMR: www.memr.gov.jo. It is compulsory to submit the EOI in accordance with the requirements of this REOI.

Potential Applicants are required to register at MEMR, mailing their contact data to:

- generals@memr.gov.jo
- CC: Eman.Awad@MEMR.gov.jo, Hana.AlZuabi@MEMR.GOV.JO, Zaid.Althaher@MEMR.GOV.JO, Zyad.Alshare@MEMR.GOV.JO, laith.mazahra@MEMR.GOV.JO, abdallah.obed@MEMR.GOV.JO

The contact data shall include:

- Applicant Name and Contact Person
- Address
- Telephone number
- E-mail address

MEMR will then send any clarifications and addenda concerning this REOI to this contact. The Applicant is required to confirm receipt of any E-mail from the Contracting Authority (MEMR) as soon as possible.

3.2. Latest Submission Date for EOIs

The EOI shall be submitted in hard copy and electronically to MEMR at the latest by 26/10/2025 Jordan Time on 15:00 ("Latest Submission Date").

Late EOIs will be rejected and will not be admitted for evaluation.

3.3. Sealing, Marking, and Submission of EOIs

The EOI shall be submitted as:

- One (1) printed original, clearly marked "Original";
- One (1) copy, marked "Copy"; and
- One (1) Electronic copy on CD-ROM, which include exact copies of the written submission. The electronic copy shall be clearly ordered and indexed in the same manner as the written submission.

In case of any discrepancies between the electronic version and the printed original, the latter will prevail.

The EOI shall be packed in an inner and outer envelope or box. In the inner envelope or box the Original, the Copies and the CDs shall be placed, the envelope or box bearing the following information:

EOI – Al Risha – Khansaeri Gas Pipeline Submission
Applicant Name and Contact Person
Address
Telephone Number
Email Address

The inner envelope shall be placed in an outer envelope, labeled as follows:

EOI – Al Risha – Khansaeri Gas Pipeline
Eng. Amani Al-Azzam
Secretary General
Ministry of Energy and Mineral Resources
Zahran Street, P.O. Box 140027
Amman, Jordan

Do not open before Latest Submission Date

If the envelopes are not sealed and marked as required above, MEMR will assume no responsibility for the misplacement or premature opening of the EOI.

3.4. Clarification before the Last Submission Date for EOIs

Applicants are requested to carefully read and review this entire REOI. Should an Applicant require clarification on any aspect, the Applicant may submit clarification questions in writing to the contact address specified below up to 14 days before the Latest Submission Date for EOIs (12/10/2025), specifying the publication reference and the contract title:

EOI – Al Risha – Khansaeri Gas Pipeline
Eng. Amani Al-Azzam
Secretary General
Ministry of Energy and Mineral Resources
Zahran Street, P.O. Box (140027)
Amman, Jordan
Tel: +962 6 5803060
Email: generals@memr.gov.jo

CC: Eman.Awad@MEMR.gov.jo, Hana.AlZuabi@MEMR.GOV.JO,
Zaid.Althaher@MEMR.GOV.JO, Zyad.Alshare@MEMR.GOV.JO,
laith.mazahra@MEMR.GOV.JO, abdallah.obed@MEMR.GOV.JO

MEMR will communicate any clarification simultaneously by E-Mail to all registered Applicants at the latest 7 calendar days before the Latest Submission Date. The Applicant is required to confirm receipt of such clarifications immediately. No further clarifications will be given after the latest clarification date.

3.5. Contents of EOI

3.5.1. Structure of EOI

Each EOI is required to consist of the following sections:

Table 2: EOI Structure	
Section of the EOI	Source of Requirements
Letter of Application	Section 3.5.2 Appendix A: Form of Letter of Application
Section 1: Executive Summary	Section 3.5.3
Section 2: Applicant and Organizational Information	Section 3.5.4 Appendix B: Applicant Information Appendix C: Litigation History Appendix D: Declaration of Non-Bankruptcy Appendix E: Declaration of Undertaking
Section 3: Technical Capability	Section 3.5.5 Appendix F: Technical Experience Overview
Section 4: Financial Information	Section 3.5.6 Appendix G: Financial Information
Section 5: Safety Information	Section 3.5.7
Section 6: Other Information	Section 3.5.8

3.5.2. Letter of Application

The Applicant (and in case of a joint venture or consortium the Lead Applicant) shall duly complete and sign the Letter of Application in the form set out as Appendix A (Form of Letter of Application).

The signatory shall be authorized by Power of Attorney (duly legalized) from the Applicant. In the event that the Applicant is a joint venture or consortium, each member of the Applicant shall submit a Power of Attorney (duly legalized) empowering the Lead Applicant to sign the Letter of Application of the Applicant on behalf of and to bind all members.

3.5.3. Section 1 of the EOI: Executive Summary

The Executive Summary shall provide a brief description of:

- The Applicant's qualifications for participation in the Al Risha–Khansaeri Gas Pipeline Project;
- The Applicant's corporate structure and history;
- Intended activities to be sub-contracted as well as those to be carried out directly by the Applicant or any of its members (if applicable);
- Technical capabilities and experience in the development, financing, construction, and/or operation of natural gas transmission pipeline projects or comparable large-scale **Oil and Gas** infrastructure; and
- Other key points, including technical, managerial, and financial information, which the Applicant wishes to emphasize in support of its EOI.

Additionally, if the Applicant is a joint venture or consortium:

- The identification of the Lead Applicant;
- The identification of other members forming part of the consortium;
- Levels of participation of the members (i.e. expected shareholding in the future project company to be established for the execution of the project); and
- Memorandum of Understanding or a draft joint venture or consortium agreement, signed by the representatives of the joint venture or consortium member.

3.5.4. Section 2 of the EOI: Applicant and Organizational Information

This section shall comprise the following:

Applicant Information (Appendix B)

The Applicant (and each of its members if applicable) is required to submit the information as per Appendix B. This includes contact data for the Applicant, as well as copies of the company registration and the articles of association, duly legalized.

Each submission shall include organizational structure, including shareholder and grouping structure and parent/holding company structure if applicable.

Litigation History (Appendix C)

Each Applicant shall detail recent litigation history in Appendix C.

Declaration of Non-Bankruptcy (Appendix D)

Each Applicant shall make a declaration of non-bankruptcy in Appendix D.

Declaration of Undertaking (Appendix E)

Each Applicant shall make a declaration of undertaking in Appendix E.

3.5.5. Section 3 of the EOI: Technical Capability of Applicant

The Applicant shall provide in Section 3 of its EOI, for each of its members, detailed information on their experience in the ownership, development, operation, and management of natural gas transmission pipelines or comparable large-scale energy infrastructure within the last five (5) years, as requested in Appendix F.

Section 4 of the EOI: Financial Information

In Section 4 of the EOI, the Applicant shall provide the following:

- A summary table in respect of financial performance data extracted from the financial statements in the format set out in Appendix G;
- If applicable and available, the Applicant may give details in the Applicant's parent company long term unsecured credit rating (provided by Moody's, S&P or any other ratings agency widely used by the Applicant) since January 1st, 2020;

- Audited Financial Statements: The Applicant, or in case of its members, each member, shall submit copies of audited financial statements (consolidated balance sheets, consolidated income statement and where available, consolidated cash flow statement including all related notes, and income statements) for the latest available (3-5) years. Where an Applicant has less than three years of incorporation, the Applicant must submit the aforementioned for the period of incorporation; and
- The Applicant may also include any other relevant information concerning the Applicant's finances that the Applicant believes will support MEMR in assessing the Applicant's EOI.
- **The Applicant should provide corporate and project insurance typical policies.**

3.5.6. Section 5 of the EOI: Safety Information

In Section 5 of the EOI Applicants shall submit information regarding their firm's safety program. Applicants should detail metrics used to track safety performance, such as injury frequency, lost workdays and worker's compensation costs.

Each firm must detail their process for routine safety audits and recent performance in those audits.

The Applicant may also include any other relevant information concerning the Applicant's safety policies that the Applicant believes will support MEMR in assessing the Applicant's EOI.

3.5.7. Section 6 of the EOI: Other Information

In Section 6 of the EOI Applicants are free to submit any other information they feel would be useful to MEMR in respect of its evaluation of their corporate structure, organizational, technical, human resources or financial capability and experience.

3.6. Risha Gas Pipeline –Prequalification Criteria

This document outlines the prequalification evaluation criteria for the Risha Gas Pipeline BOOT Project (Approx. 300 km, 28–36 inch diameter). The criteria are structured to balance mandatory requirements with desirable factors, allowing both pass/fail screening of developers.

	Criteria	Minimum Requirement	Acceptable Evidence
1	Sponsor Profile	Lead developer identified; disclose parent company (if any); disclose consortium partners/JV members.	Corporate registration documents; organizational chart; consortium agreement (if applicable).
2	Project Development Experience	≥1 natural gas transmission pipeline (≥200 km, ≥28" diameter) developed in last 10–15 years; ≥1 project reaching financial close & commercial	Project completion certificates; client references; financial close documents; CVs of key team members.

		operation. Can be satisfied by corporate or key team experience.	
3	BOOT/PPP Experience	Participation in at least one BOOT/PPP/concession infrastructure project (energy or related).	Signed concession agreements; financing close documents; government acknowledgments.
3.1		(1) Lead partner should demonstrate a lead partnership in a previous BOT / BOOT / PPP project, (2) JV partners to demonstrate participation	Relevant referencing documents
3.2		Completed BOT / BOOT projects	Transfer Certificate
3.3		Bidder to inform on involvement in litigations	Relevant referencing documents, Confirmations
4	Financial Capability	Ability to raise $\geq$ USD 200–300M debt; $\geq$ USD 50–100M equity in prior projects; net worth $\geq$ USD 150–200M.	Audited financial statements (last 3–5 years); evidence of debt/equity financing; bank references.
4.1		Consortium partners/JV members	JV partner/members to fully demonstrate their technical and financial capabilities
5	Technical Capability	Proven ability in design, engineering, construction, and operation of large-diameter, high-pressure gas pipelines. May be via EPC contractor.	EPC contracts; project completion reports; EPC partner credentials; O&M records.
6	O&M Experience	$\geq$ 3 years' experience operating & maintaining a large-diameter, high-pressure gas transmission pipeline.	O&M contracts; operational reports; safety statistics.
7	Track Record in Project Agreements	Evidence of preparing proposals, being selected (competitive bidding or direct award), and finalizing project agreements.	Award letters; executed project agreements; negotiation records.

Scoring Approach and Pass Benchmarks

The evaluation of developers for the Risha Gas Pipeline BOOT Project will be conducted using a combination of mandatory pass/fail checks and weighted scoring for differentiation among qualified bidders.

- **Mandatory Criteria:** These must be fully met for the bidder to qualify. Failure to meet any mandatory requirement will result in disqualification.
- **Desirable Criteria:** These provide additional points but are not disqualifying if not met.

4. General Instructions

4.1. Language of EOI

The language of communication is the English language.

Supporting documents and printed literature furnished by the Applicant may be in a language other than English, provided they are accompanied by an authorized translation into the English language.

For the purposes of interpretation of the EOIs, the English language will prevail.

4.2. Laws and Regulations

The EOI procedure is carried out in accordance with Jordanian laws and regulations.

4.3. Clarifications during Evaluations of EOIs

MEMR may request additional information, clarifications and verifications with respect to any item contained in the EOI documentation of the Applicants. The Applicants shall confirm receipt of such request immediately and respond in writing to any such request within five (5) business days of receipt of any such request.

4.4. Disqualification

MEMR may disqualify an Applicant's EOI for reasons listed in the following:

- Receipt of the EOI after Latest Submission Date;
- Failure by the Applicant to submit a complete EOI or failure to submit the EOI in the prescribed format in accordance with the instructions of this REOI; and/or
- Failure upon reasonable request by MEMR to disclose additional information relating to the Applicant's experience, such information being necessary in MEMR's judgment to properly evaluate the Applicant's qualifications.

4.5. Notice of Qualification

Qualified Applicants will be notified with a Notice of Qualification confirming their eligibility to participate in the next stage of the Al Risha-Khansaeri Gas Pipeline Project process. The Notice of Qualification will be issued upon completion of the evaluation period or at the specified date indicated in the REOI, whichever is later.

4.6. Communications

Any communication concerning this qualification procedure shall be made by E-Mail:

- To address MEMR, Applicants should use the addresses stipulated in Section 3.4;
- To address Applicants, MEMR will use the contacts established in Section 3.1.

No Applicant will have the right to make an oral communication.

In case any Applicant should change its contact, the Applicant is required to immediately notify MEMR about such change. MEMR does not take any responsibility if any communication or clarification does not reach the Applicant due to a change of contact data.

4.7. Costs of Participation in EOI Procedure

The GoJ will not reimburse any costs incurred by the Applicant in preparing and submitting the required EOI and, if qualified, in preparing and submitting the direct proposal for Al Risha–Khansaeri Gas Pipeline Project . All such costs shall be assumed by the Applicant.

4.8. Confidentiality

Applicants shall treat all details of the issued documents, its own EOI as private and confidential and shall not publish nor disclose the same or any particulars thereof to any other party.

4.9. Release

By submitting its EOI, each Applicant releases MEMR, and its Adviser, irrevocably, completely and unconditionally, from any and all liability for claims, losses, damages, costs, expenses or any other liabilities in any way related to or arising from the review of, and associated decision-making process regarding, its eligibility and qualifications for the Project.

4.10. Suspension / Cancellation

Applicants are hereby notified that MEMR retains the right to suspend or cancel the EOI procedure at any time at its sole discretion without any liability to Applicants and without any obligation to give reasons therefor.

In the event of suspension or cancellation of the EOI procedure Applicants will be notified by MEMR accordingly.

4.11. Miscellaneous

Neither issuance of this REOI nor issuance of any other document or request by or on behalf of MEMR at any time will obligate MEMR, or any of their advisers or consultants to enter into any agreement or arrangement or impose any liability on any of them other than pursuant to the Project Agreements when executed.

Neither MEMR, nor any of its advisors or consultants will be under any obligation to return any EOI submitted by an Applicant or to reimburse an Applicant for any cost or expense.

By participating in this EOI procedure, Applicants waive any rights or claims they may have against MEMR in connection herewith.

Appendix

4.12. Appendix A: Form of Letter of Application

[Letterhead of the Applicant, or managing member of a joint venture or consortium, including full postal address, telephone no., telex no., and cable address]

Date: _____

To: Eng. Amani AL-Azzam Secretary General

Ministry of Energy and Mineral Resources PO Box 140027
Zahran Street, Sweifah 11814 Amman
The Hashemite Kingdom of Jordan

Dear Sirs

Being duly authorized to represent and act on behalf of _____ (hereinafter “the Applicant”), and having reviewed and fully understood all the information provided in the REOI, the undersigned hereby apply to be qualified by yourselves as a participant for the Oil Marketing Company EOI process.

Attached to this letter are copies of original documents defining:

- The Applicant’s legal status;
- The Applicant’s principal place of business;
- The Applicant’s place of incorporation (for Applicants which are corporations); or its place of registration (for Applicants which are partnerships or individually owned firms)
- Documentation requested in accordance with the REOI.

You and your authorized representatives are hereby authorized to conduct any inquiries or investigations to verify the statements, documents and information submitted in connection with the enclosed EOI, and to seek clarification from our bankers and clients regarding any financial and technical aspects. This Letter of Application will also serve as authorization for any individual or authorized representative of any institution referred to in the supporting information, to provide such information deemed necessary and as requested by yourselves to verify statements and information provided in the enclosed EOI, such as the resources, experience, and competence of the Applicant.

This EOI is made in the full understanding that:

- Proposals by qualified Applicants will be subject to verification of all information submitted for application at the time of tendering
- You reserve the right to reject or accept any EOI, cancel the qualification process, and reject all EOIs; and
- You shall not be liable for any such actions and shall be under no obligation to inform the Applicant of the grounds for such actions.

All correspondence in relation to this EOI is to be addressed to:

Name:

Address:

Phone Number:

E-mail address:

We hereby declare that we as an Applicant are in no situation of conflict of interest in accordance with Section 2.2.2 of the REOI.

We hereby confirm that none of the situations detailed in Section 2.2.3 apply to us, inclusive our joint venture or consortium members.

[Applicants who are not joint ventures or consortiums should delete the following paragraph]
Appended to this Form of Application, we give details of the participation of each member, including

capital contribution and profit/loss agreements, in the joint venture or consortium. We confirm that in the event that we will be qualified, the proposal as well as any resulting contract, will be:

- Signed so as to legally bind all members, jointly and severally; and
- Submitted with a conformed joint venture or consortium agreement substantially in accordance with the joint venture details outlined in the submission under paragraph 9 above and providing joint and several liability of all members in the event the contract is awarded to us.

We declare that by signing this Form of Application form any information submitted in application are complete, true and correct.

The undersigned declare that the statements made and the information provided in the duly completed EOI are complete, true, and correct in every detail.

Signed Name

For and on behalf of (name of Applicant or Lead Applicant of a joint venture or consortium)

Attachment: Power of Attorney.

4.13. Appendix B: Applicant Information

This form requires basic background information on each Applicant's firm. Please note that each Applicant within a Consortium must submit a separate form detailing their individual operations. The form shall be accompanied by copies of the deed of incorporation and the articles of association, duly legalized, of each joint venture or consortium member.

Firm Name: _____

Lead Applicant of the Consortium (if applicable): _____

Head office address: _____

Place of Incorporation: _____

Firm's Point of Contact (POC): _____

POC's Telephone: _____

POC's Email address: _____

4.14. Appendix C: Litigation History

This form requires information on each Applicant's history of litigation or arbitration resulting from contracts executed in the last five years or currently under execution. Please note that each Applicant within a Consortium must submit a separate form detailing their individual operations. Firms may use additional pages to describe their operations as required.

Firm Name: _____

Table 3: Litigation History			
Year	Award FOR or AGAINST Applicant	Name of client, cause of litigation, and matter in dispute	Disputed amount (current value, USD equivalent)

4.15. Appendix D: Declaration of Non-Bankruptcy

Please note that each Applicant within a Consortium must submit a separate form detailing their individual operations.

The Applicant or in case of a consortium each consortium member declares that:

- a) It is not bankrupt or wound up or has entered into an arrangement with creditors or has suspended or limited business activities or is in any analogous situation arising from a similar procedure under the relevant laws and regulations of its country of establishment
- b) It is not subject of proceedings for a declaration of bankruptcy, for an order for compulsory winding up or for an arrangement with creditors or of any other similar proceedings under the relevant laws and regulations of its country of establishment

Name of Applicant Firm: _____

Name of Firm's Legal Representative: _____

Signature of Firm's Legal Representative: _____

Date of Signed Declaration: _____

4.16. Appendix E: Declaration of Undertaking

Please note that each Applicant within a Consortium must submit a separate form detailing their individual operations.

We underscore the importance of a free, fair and competitive procurement process that precludes fraudulent use. In this respect we have neither offered nor granted, directly or indirectly, any inadmissible advantages to any public servants or other persons in connection with our bid, nor will we offer or grant any such incentives or conditions in the present procurement process or, in the event that we are awarded the contract, in the subsequent execution of the contract.

We also underscore the importance of adhering to minimum social standards ("Core Labour Standards") in the implementation of the project. We undertake to comply with the Core Labour Standards ratified by the country of Jordan.

We will inform our staff about their respective obligations and about their obligation to fulfill this declaration of undertaking and to obey the laws of the Kingdom of Jordan.

Name of Applicant Firm: _____

Name of Firm's Legal Representative: _____

Signature of Firm's Legal Representative: _____

Date of Signed Declaration: _____

4.17. Appendix F: Pre-Qualification Requirements

The Applicants will be evaluated in the following three major areas as detailed in Appendix G & H:

- Project and Technical Capability
- Health, Safety and Environment (HSE) and Quality Systems
- Financial Situation.

4.18. Appendix G: Technical Experience Overview

This form focuses on the Applicant's experience within the natural gas sector relevant to the Al Risha – Khansaeri Gas Pipeline Project in Jordan. Each Applicant within a Consortium must submit a separate form detailing their individual operations. For joint ventures or similar arrangements, the Applicant should indicate their equity share of revenues and volumes. Additional pages may be attached to provide further details on the Applicant's operations as required.

Firm Name: _____

Project and Technical Capability

The Applicant will be assessed on its demonstrated ability to execute large-scale natural gas transmission projects, including design, engineering, procurement, fabrication, installation, testing, commissioning, and operation of high-pressure, large-diameter pipelines.

The Applicant shall provide details of at least one natural gas transmission pipeline project (≥ 200 km in length and ≥ 28 " in diameter) undertaken in the past 10–15 years that has successfully reached financial close and commercial operation. Experience may be satisfied either through the Applicant's corporate track record or through the experience of its key personnel.

In addition, the Applicant may submit information on other relevant projects in the oil and gas sector (e.g., gas processing plants, metering stations, compressor station).

For each referenced project, the Applicant shall provide: project name, client, location, duration, cost, completion date, and completion certificates. During the evaluation process, MEMR may request project contact names and references.

Project Name	Location	Year	Scope of Work	Length (km)	Capacity	Role / Equity Share

- Provide details of the management systems used in the execution of similar projects including systems for managing cost, schedule, and resources. Describe systems for Applicant resources as well as major subcontractor resources. Describe which activities subcontractors normally

execute. Describe processes for hazard identification study (HAZID), hazard and operability study (HAZOP), qualitative and quantitative risk assessment, and risk management.

- Describe the sources of labor resources, skilled and unskilled, and the percentage labor resources that are salary/staff or resourced for a particular project only. Provide a list of major construction equipment owned or leased for pipeline projects.
- Provide a list of key management and technical staff for each of the disciplines listed in the first paragraph of this document.
- Describe how Applicant will ensure that all labor, equipment, and management resources will be dedicated to the project for the entire execution phase.

Health, Safety and Environment (HSE) and Quality Systems

- Describe in a half page of text or less Applicant's commitment to HSE including corporate policy, management commitment and main programs used in similar projects. Describe any ISO or other certifications. Provide statistical analysis of any fatalities, lost time injuries, first aid and medical treatment cases from the last three years of construction operations.
- Describe in a half page of text or less Applicant's commitment to quality including corporate policy, management commitment and main programs used in similar projects. Describe any ISO or other certifications.

4.19. Appendix H: Financial Situation

This form focuses on the Applicant's recent financial profile. Please note that each Applicant within a Consortium must submit a separate form detailing their individual operations. Firms may use additional pages to describe their operations as required.

Firm Name: _____

Table 7: Recent Financial Profile (USD)						
#	Item	2021	2022	2023	2024	2025
		Non-Mandatory		Mandatory		
1	Operating Profit					
2	Net Interest Expense					
3	Net Income					
4	Profit after tax					
5	Total Assets					
6	Cash and Short Term Investments					
7	Short Term Debt (< 1 Year Maturity)					
8	Long Term Debt (> 1 Year Maturity)					
9	Minority Interests					
10	Shareholders' equity					
11	Current Market Capitalization					

- Provide a brief company history and include corporate structure, ownership, offices, countries of operation, resources, annual US\$ volume of works.
- Provide financial performance documents including audited annual financial statements for the past (3-5) years.
- Provide corporate and project insurance typical policies.
- Advise of any potential conflicts of interest or any pending legal actions that might impact the work.